

SALESFORCE & FASHION

- VESTI LA TUA AZIENDA DIGITALE -







Camera Nazionale della Moda Italiana

UR PATH FORWARD





Our Team



Stefano Monaco



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Mauro Tardito



Claudio Cavacini



Our Agenda

- 1. Introductions & Intentions
- 2. Who We Are
- 3. Retail Trends
- 4. Our Vision
- 5. Value
- 6. Industry Experience
- **7**. Q&A

Forward-Looking Statement

Statement under the Private Securities Litigation Reform Act of 1995

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A Shopper Crisis

salesforce

The growing divide between retailers and shoppers











Who We Are

OUR PATH FORWARD

Maurizio Capobianco

Salesforce Core Values

Trust

Communicate openly and deliver the highest level of service.

Growth

Focus on customer success to drive mutual growth.

Innovation

Consistently deliver new technology that empowers Trailblazers to innovate.

Equality

Respect and value a diversity of people.





Doing Well and Doing Good



indeed

#1 Best Places to Work, San Francisco Bay Area

FAST @MPANY

The World's Most Innovative Companies

*High end of Salesforce FY2018 revenue guidance provided August 22, 2017. Revenue for Salesforce's full fiscal year 2018 is projected to be in the range of \$10.30 billion to \$10.40 billion.

[†]Represents the high end of Salesforce FY2019 revenue guidance of \$12.45 billion to \$12.50 billion based on current US GAAP under ASC 605.

H U M A N R I G H T S

CAMPAIGN

Best Places to Work for LGBTQ Equality

Forbes

#1 World's Most Innovative Companies

\$2.3B

\$1.7B

FY11

FORTUNE

#1 The World's Best Workplaces

#1 Workplace for Giving Back

People

#1 Top 50 Companies that Care

\$3.1B

FY13

\$4.1B

FY14



The Salesforce Economy



Together, improving the state of our industry and the state of the world

1M+

retail jobs created by 2020¹



2 of the Top 10

jobs in 2017 are Salesforce-specific **indeed**

Bethany Kemp Phil Maier ee Newell Systems Manager Design Within Reach

\$92B+

in **retail** revenue creation by 2022



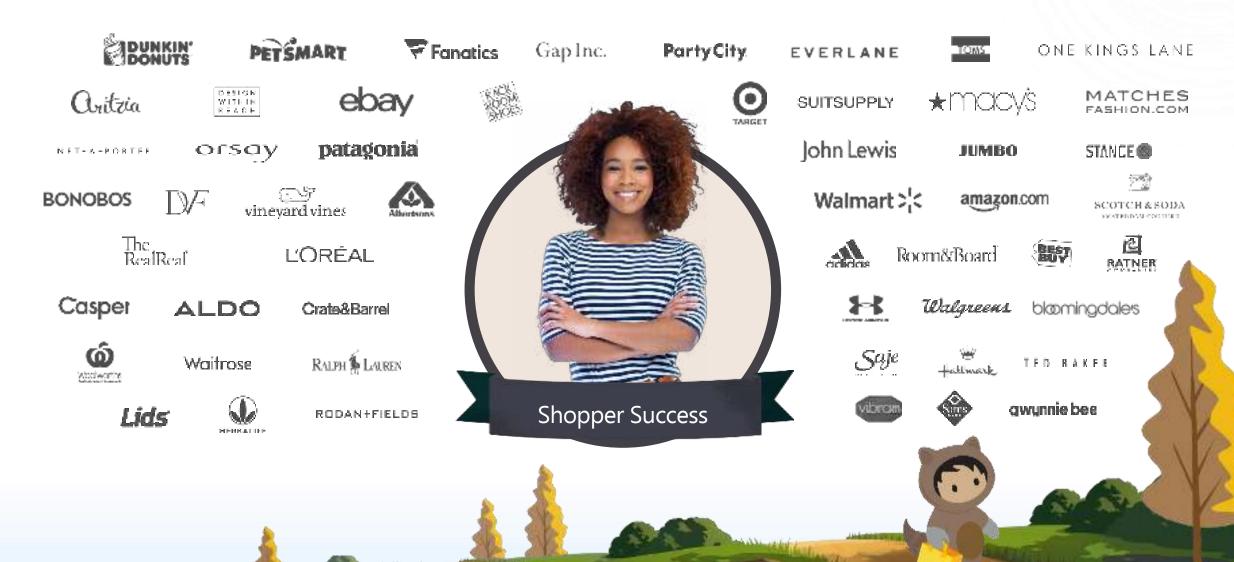
\$1B+

Social impact
McPHERSON

STRATEGIES

Bringing Retailers Closer to Shoppers Since 1999





Unrivaled Scale in Retail CRM

Salesforce powers Cyber Week







344M



62B

events captured

Marie Marie









16M commerce orders



3.8B

AI-powered product recommendations



430M

service cases



Welcome to the Fourth Industrial Revolution





The Path to Purchase Will Never Be the Same



AI and IoT powers shopper interactions everyday, everywhere



A Shopper Crisis

salesforce

The growing divide between retailers and shoppers



AI Can Bridge the Divide



Insights and automation to deliver intelligent shopping experiences at scale



1st, 2nd, 3rd party data 360-degree view Empowered associates & bots



Product recommendations

Next best actions

Real-time orchestration



Mobile-first browse & buy
Predictive search
Buy in channel

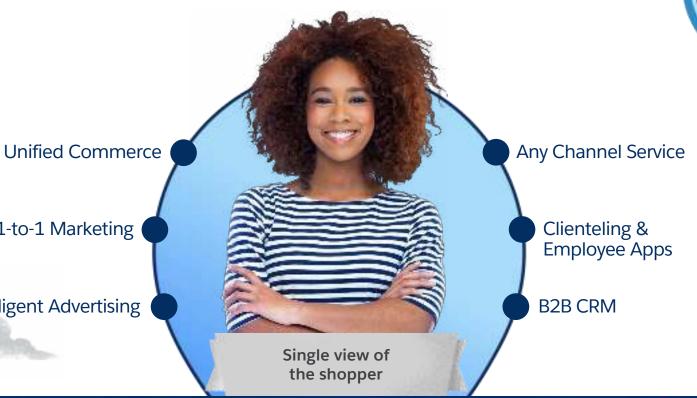
Introducing Salesforce for Retail

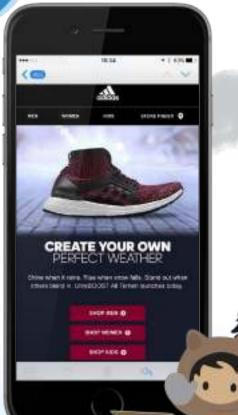
Connect to your shoppers in a whole new way















1-to-1 Marketing

Intelligent Advertising











SALESFORCE PLATFORM

Einstein Makes Salesforce for Retail Smarter



Optimize Commerce

Einstein Recommendations Einstein Search Dictionaries Einstein Predictive Sort



Assist Service Agents

Einstein Agent Chatbots Einstein Case Management Einstein Vision for Field Service



Guide Marketers

Einstein Engagement Scoring Einstein Social Insights



Einstein Vision for Social



Empower Developers

Einstein Prediction Builder Einstein Language & Vision **Einstein Discovery**



Einstein Segmentation Einstein Lookalikes Einstein Journey Insights



Coach Sales Reps

Einstein Forecasting Einstein Lead & Opportunity Scoring Einstein Activity Capture











The Next Era of Customer Relationships

THE PATH TO SHOPPER FIRST

Claudio Cavacini

Infusing Intelligence Everywhere













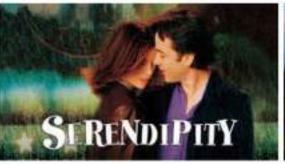






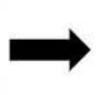














Viewers of Romance Movies

Viewers of Comedies









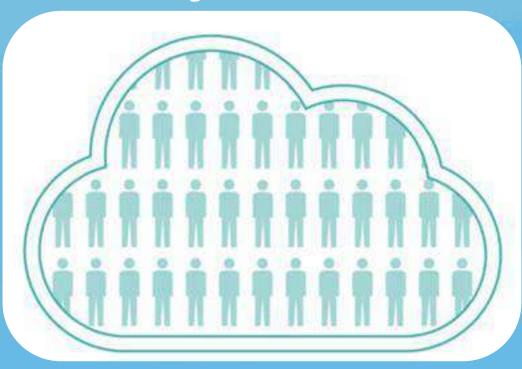


The Road to Connecting with Your Shoppers





The True Voice of the Consumer - What They Do and Say



Shopping Activity of >500 Million Consumers



Here's the proof.

We analyzed data from ..





150 million shoppers



250 million visits

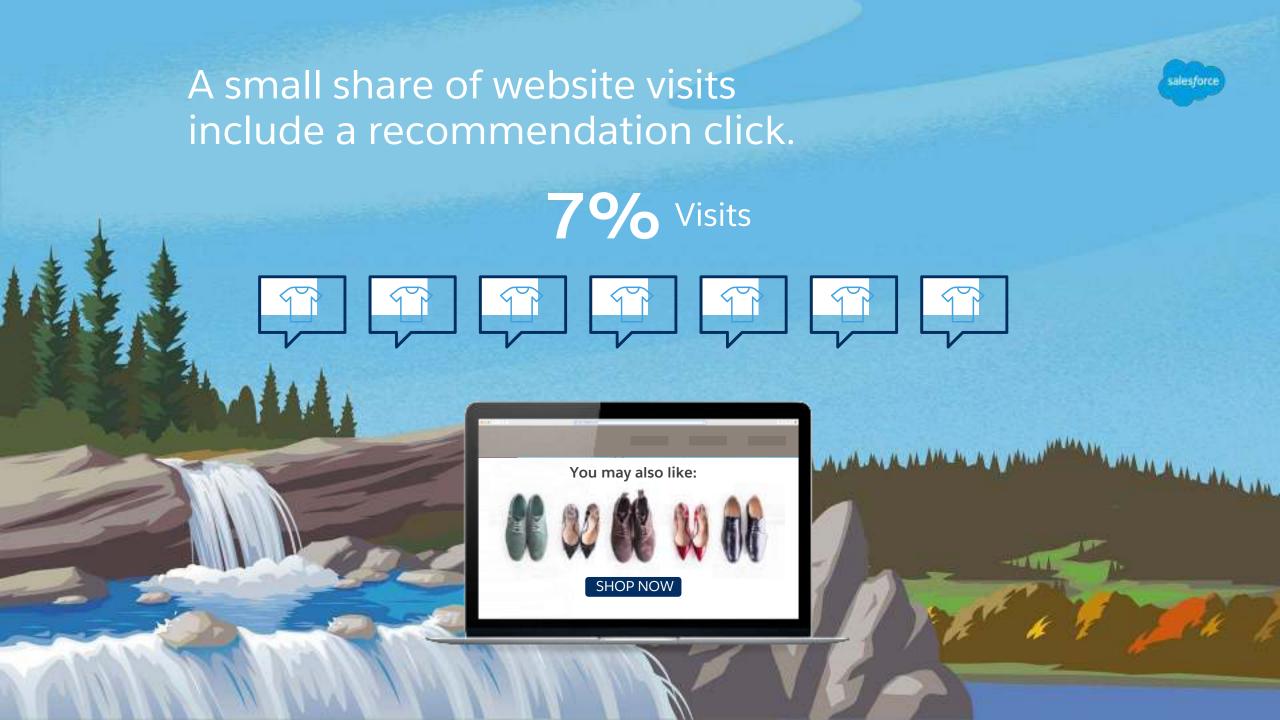


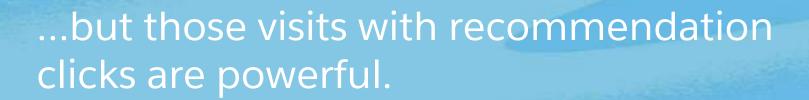
\$550 million worth of orders



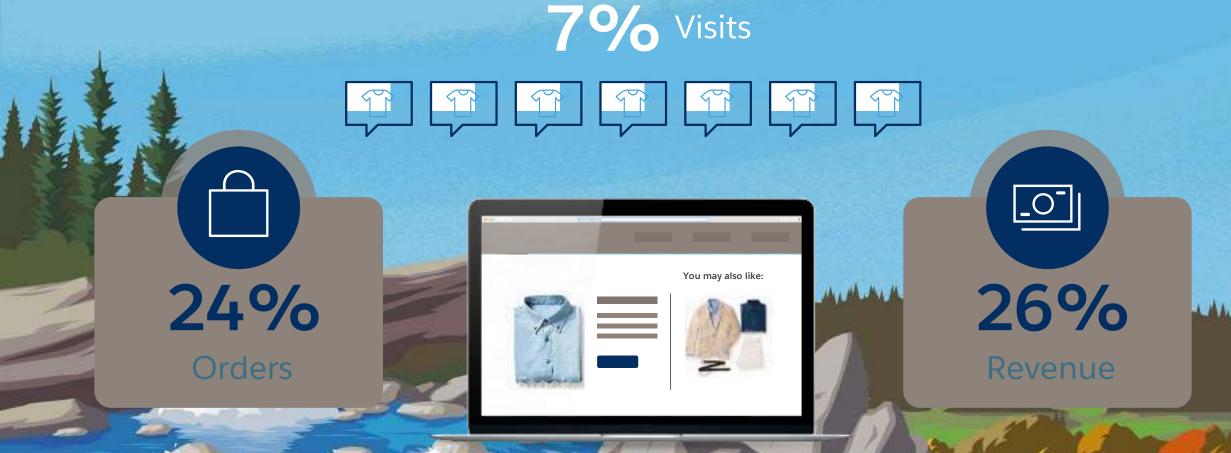
320 million shopper clicks

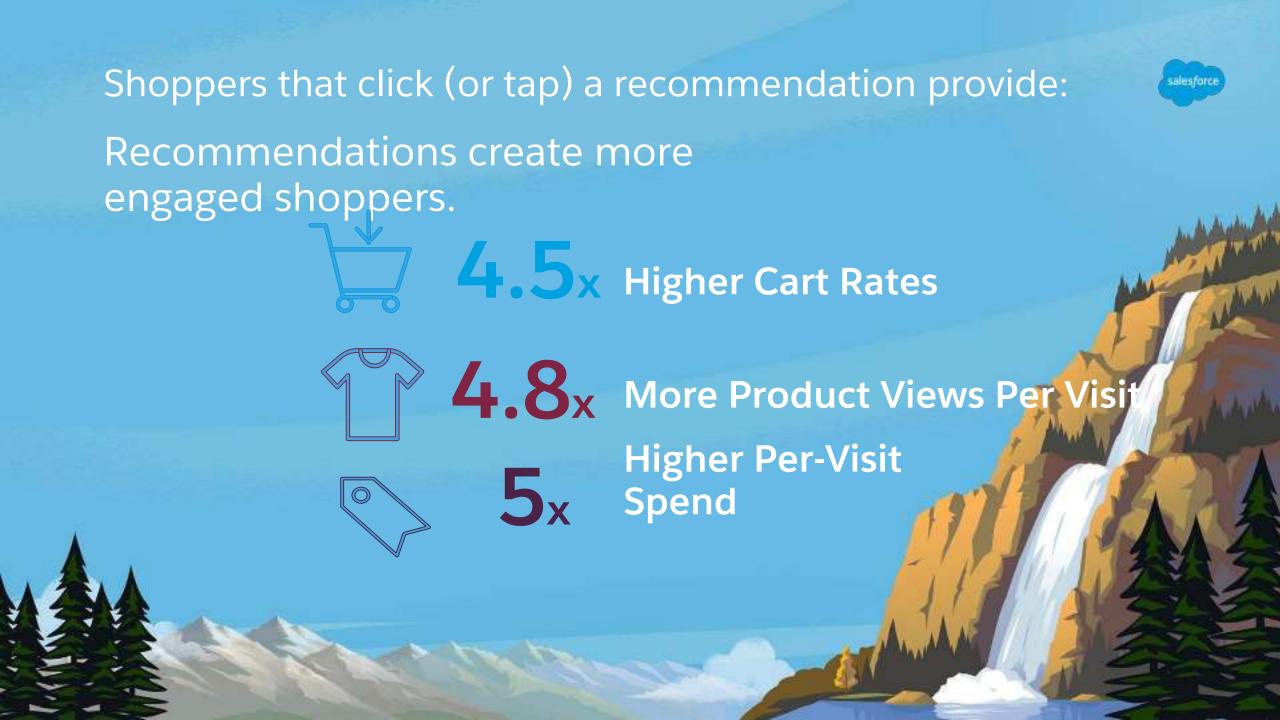
to discover the impact of personalization.







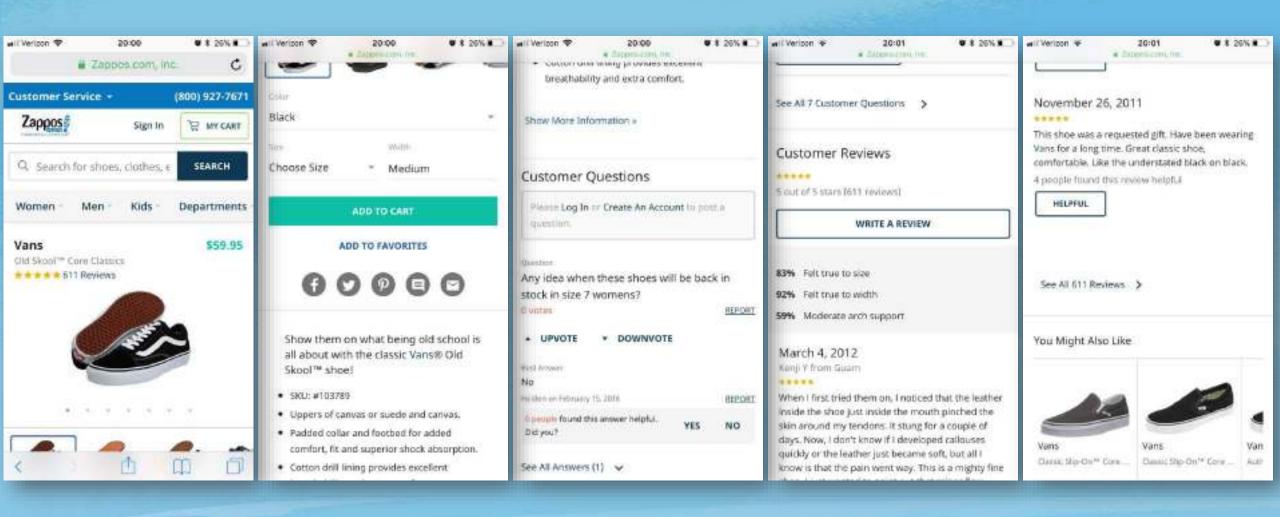






Looking for Recommendations? Scroll Five Folds Down!

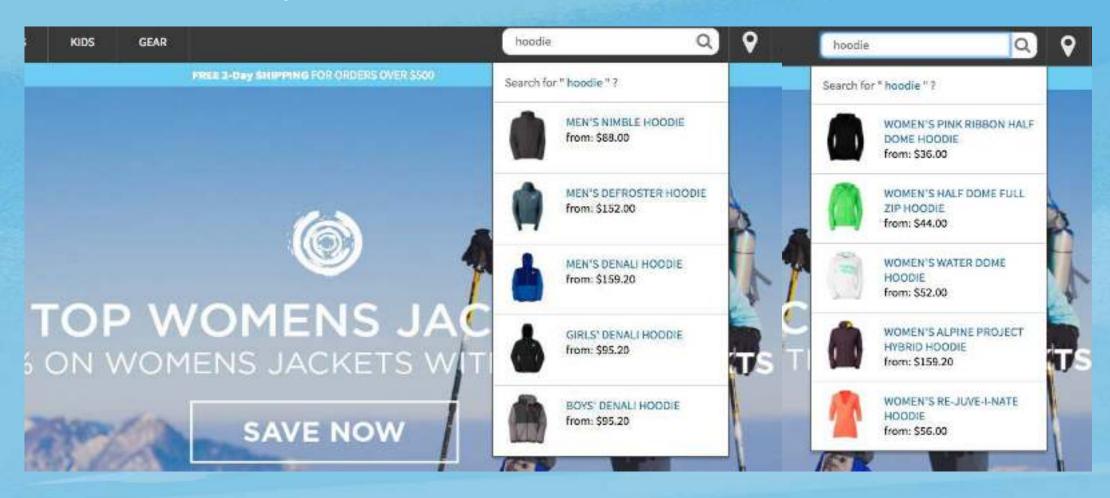






Infuse Personalization at Every Turn - Including Search Results

The same search term yields different results based on the shopper



Claudio's Results

Letizia's Results

Jack Wolfskin is a Trailblazer*

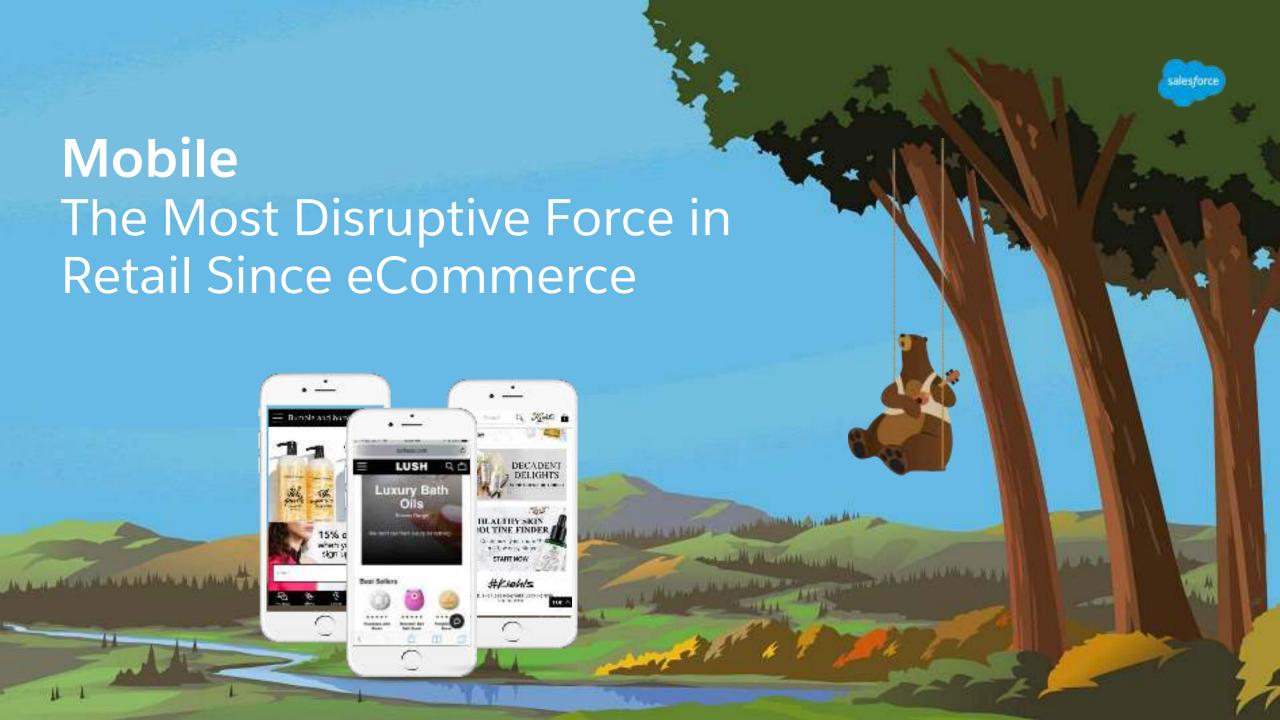
Jack Wolfskin + sales/orce



higher revenue per

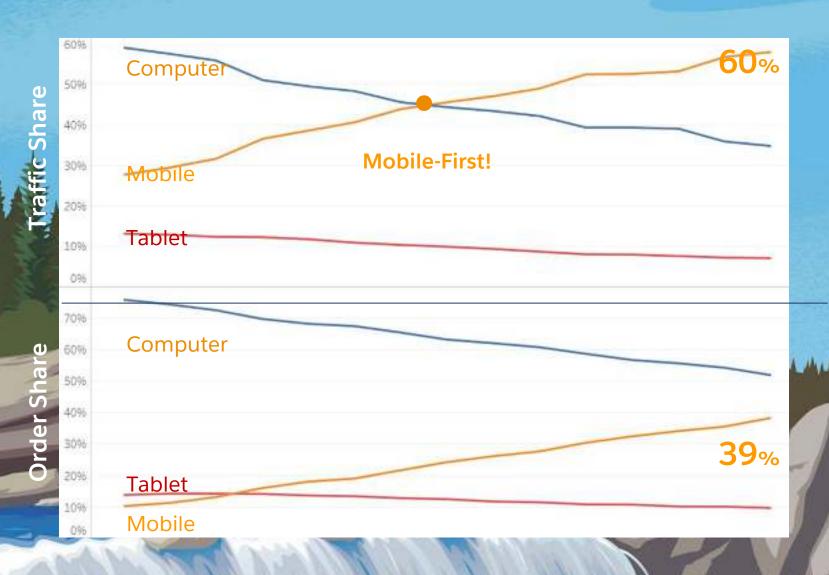
3.8% higher conversion





The Mobile Migration Continues

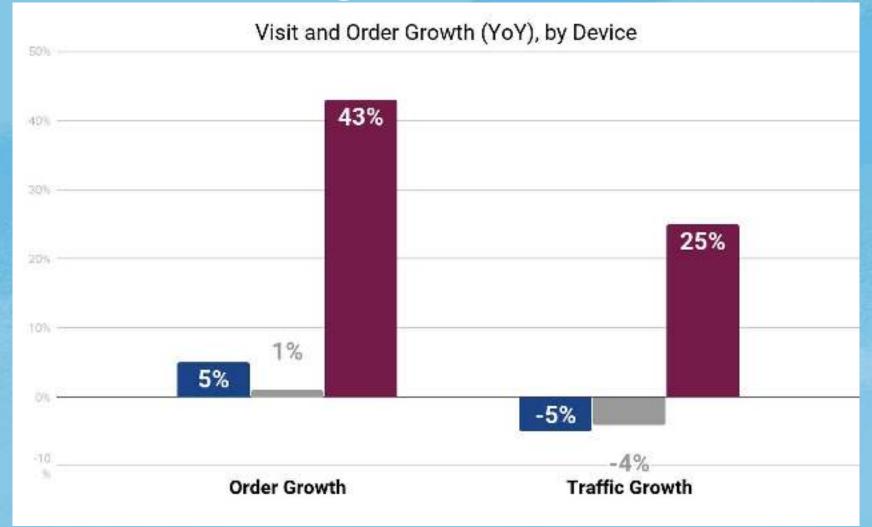




#1
traffic driver

Mobile is the Source of Digital Growth





Computers | Tablets | Phones

Ivyrevel's Shoppers Are Highly Mobile



IVYREVEL



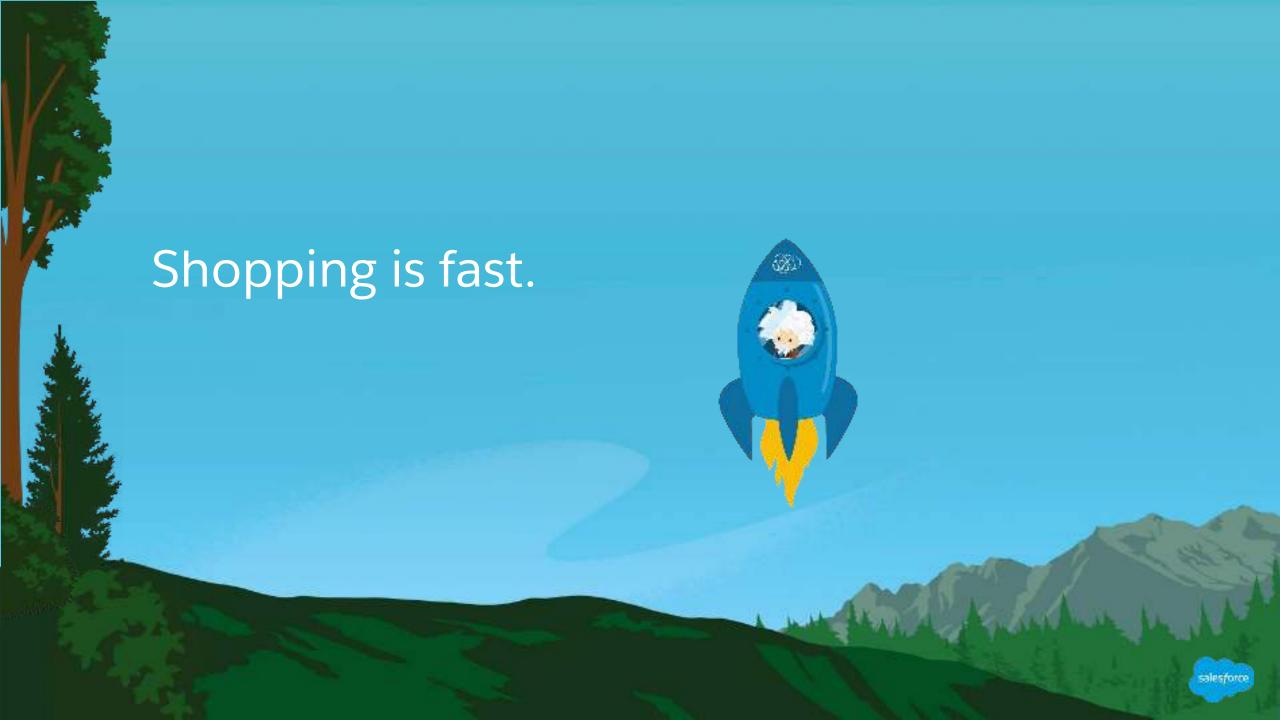
70%

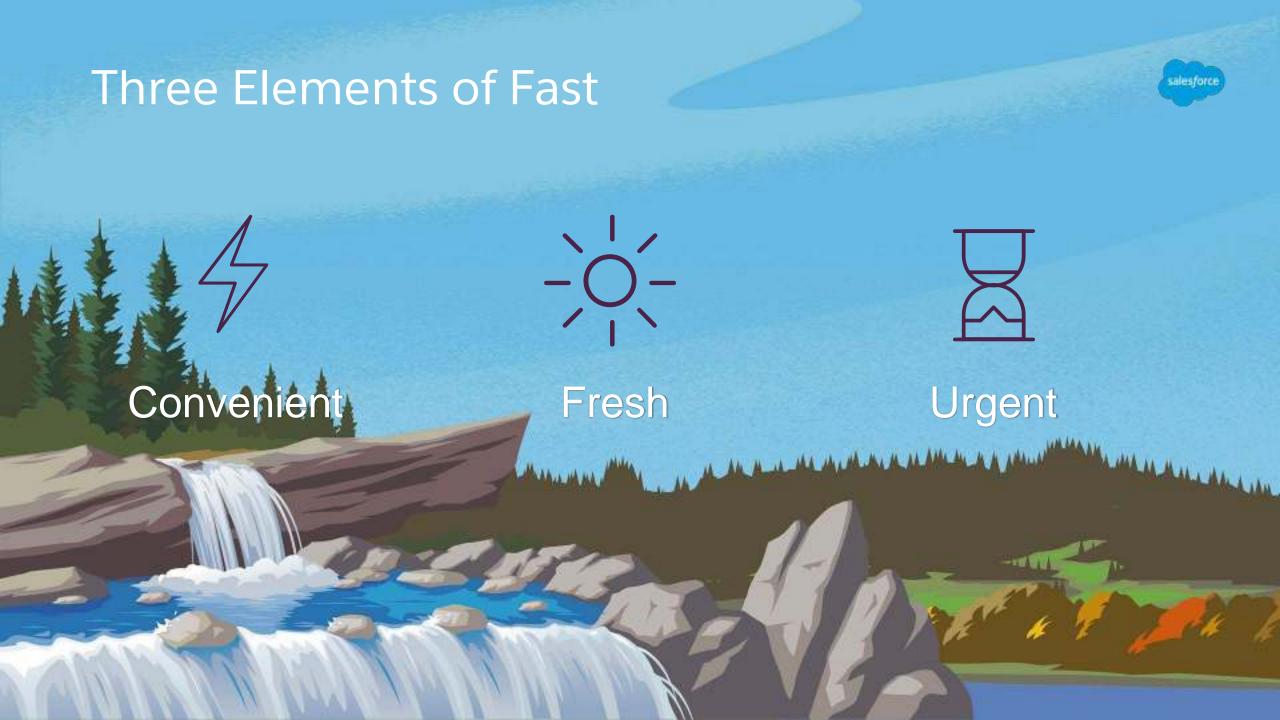
Traffic from mobile

50%

Sales from mobile





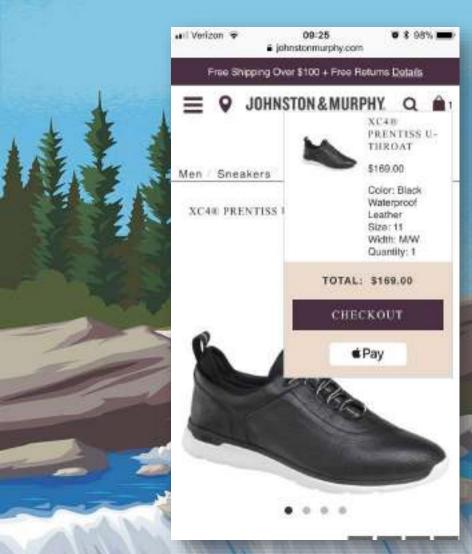






Apple Pay Conversions are Faster





Apple Pay Buyers spend

90 seconds fewer than other buyers

JOHNSTON & MURPHY.

SINCE 1850



Mobile Shoppers Turn to Mobile Payment Solutions





30%

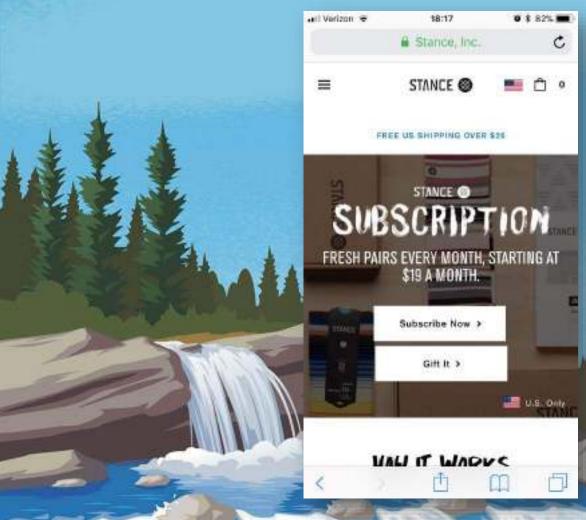
Mobile Wallet Usage January 2018

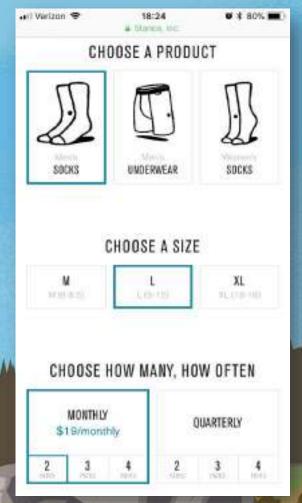


US and Canada brands, mobile transactions only

Apparel Brands are Turning to Subscriptions



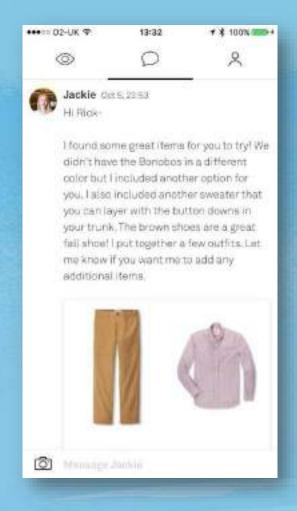




Convenience, Personalized and Premium Priced



Nordstrom's Trunk Club

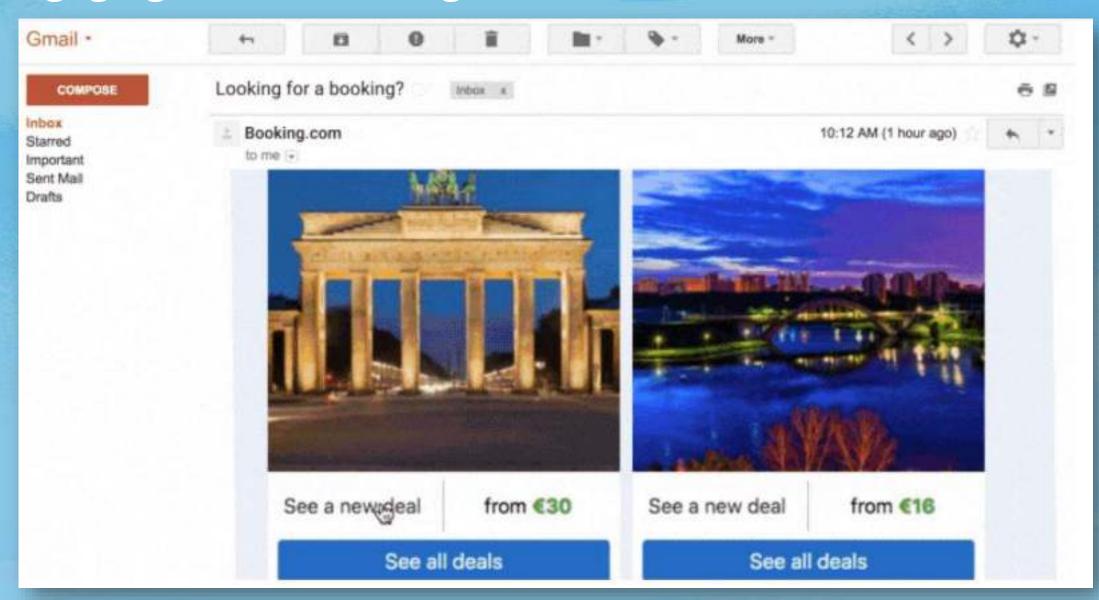






Engaging without leaving the Inbox



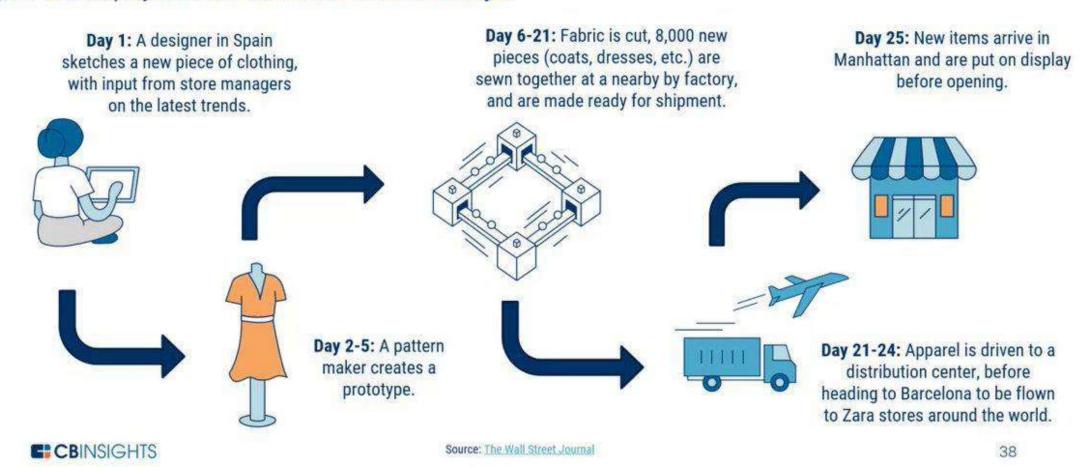


Shoppers Prefer Self-Service 81% of customers attempt self-service before reaching out to a live representative **Self-Service** Always On – Mobile – Easy to Use Source: Harvard Business Review



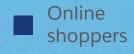
Fast fashion's speedy supply chain quickly caters to new trends

Fast fashion retailer Zara, owned by Spain-based Inditex, can get a piece of apparel from a design workshop in Spain to a display rack in a Manhattan store in **25 days**.



Is All Shopping Fast?

Shoppers show preference for new products



In-store shoppers

74%

Shoppers are more likely to visit if there are new products.*

66%









14%

Increase in purchase frequency over the last year







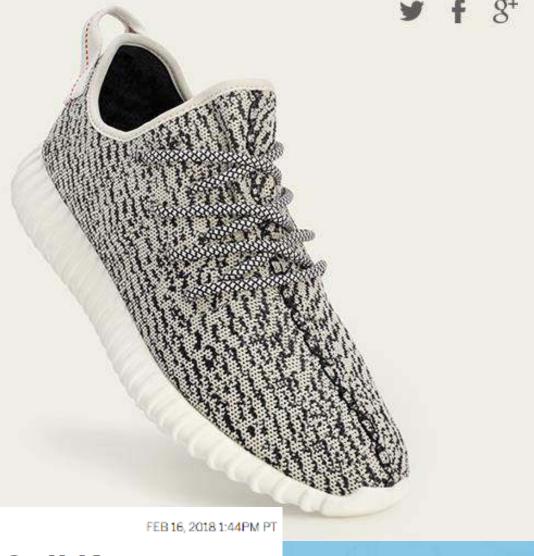


YEEZY BOOST 350 MADE BY KANYE WEST

SOLD OUT!

GET UPDATES





INFLUENCERS > SNEAKERS

People Are Trying to Sell Kanye West's Sold-Out Yeezy 500 Shoes for up to \$3,000



NEW

NEW







PUMA BY RIHANNA WOMEN'S CAMO CREEPER \$140.00



SOLD OUT



PUMA BY RIHANNA MEN'S CAMO CREEPER \$140.00



SOLD OUT



PUMA BY RIHANNA WOMEN'S CREEPER \$120.00





SOLD OUT



PUMA BY RIHANNA WOMEN'S CREEPER \$120.00





NB X STANCE



ALL DAY

Sold Out >

The Stance I New Belance "ALL DAY" 247 let is impred by the gradient survise and utilizes an engineered knit for a sporty, more breathable, day time design. Paired with the reflective specials athletic tab sock.

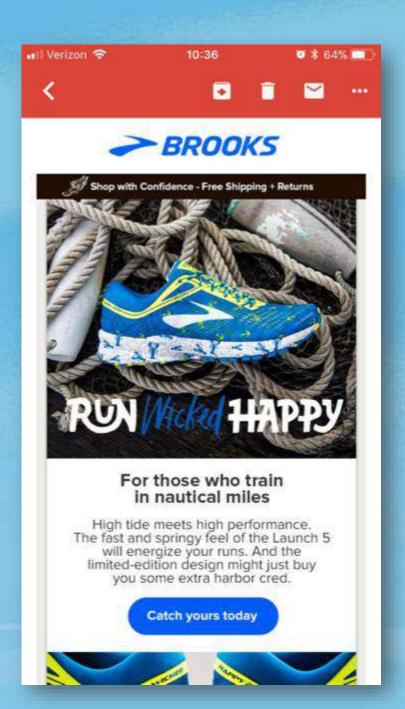
Sold Out >

ALL NIGHT

The Stance x New Balance "ALL NIGHT" 247 kit is inspired by the night sky and offers a loss black leather and quade upper. Paired with the reflective speckle athletic tab sock.

Sold Out >









The Road to Connecting with Your Shoppers





Resources to Learn More





Shopping Index

This report analyses the activity of representant DES milk contropped in worldwide tentrifiere by female and changes in phosphing activity. It represents the trust planture of chapping feating.

+6%

This report analyses the activity of represents the trust planture of chapping feating.

+8%

Souther School School



Personalization in

Shopping Report

sfdc.co/PersonalizeShop

Shopping Index sfdc.co/Shopping

State of the Connected

Customer

sfdc.co/Connected











Our Vision

THE PATH TO SHOPPER FIRST

Letizia Tancredi & Mattia Leopizzi



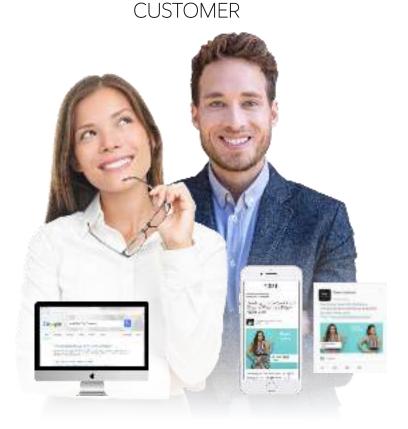


Omni Fashion

 $\hbox{O U R} \quad \hbox{P A T H} \quad \hbox{F O R W A R D}$

HOLISTIC CUSTOMER JOURNEY

XIU & MAURIZIO



MARIO & ANDY STORE ASSOCIATE



ALYSSACUSTOMER SERVICE AGENT



UNAWARE AWARENESS PURCHASE ONLINE IN STORE SERVICE ADVOCACY



Meet Xiu



Xiu, 29, is a Chinese Millennial. She was born in China to her Chinese mother and Italian father.

She was raised in Milan where she now works for the Chinese Embassy.

Her name means "beautiful & elegant". Xiu's biggest passions are global travelling, her family and fashion.





Meet Xiu

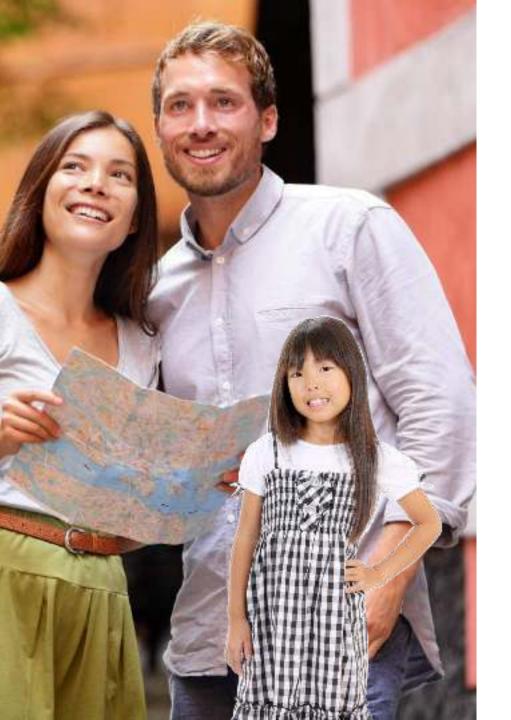


Some of her favorite brands are Armani, Gianni Versace, Prada & Valentino.

Xiu often complains that she never has enough space for her shoe and bag collection at home.

Previously, she has bought an Omni Fashion bag a couple of years ago. But since then, nothing else has happened.





Meet The Family



Xiu recently got married to her wonderful husband, Maurizio, who is a stock broker. They are a high net worth couple who enjoy skiing, haute cuisine & adventure holidays.

They also have a lovely daughter, Yu, who is aged just 4 years old.





Meet Maurizio



Maurizio, 30, is Italian, husband and father. He works in finance as a stock broker.

He shops at Ermenegildo Zegna, Loropiana, Trussardi bespoke suits and clothing. Although he dresses well, he is not interested in fashion per se; he's naturally stylish and not branddependent.

He loves to go to the gym and uses an app to book sessions with his trainer at the gym - but he also has a personal stylist visit him at the gym as it's convenient for this schedule.





Always on the go

Lately, Maurizio has been travelling for work a lot. His CEO has asked him to go to NYC for a week.

He loves business, but he's concerned about spending time away from his family.

This time, he's going to bring his family with him!

Powered by Salesforce for Retail



















Xiu needs a new dress

She is always excited when it comes to travelling & NYC is a place that's close to her heart.

There is a Gala Dinner planned for when the family are over there. For this reason, she wants to get a new dress to wear for when she arrives to NYC.

Powered by Salesforce for Retail





















Xiu needs a new dress

She starts googling "New York City dresses".

Part of the results are relevant blogs, websites, influencers & social media accounts.







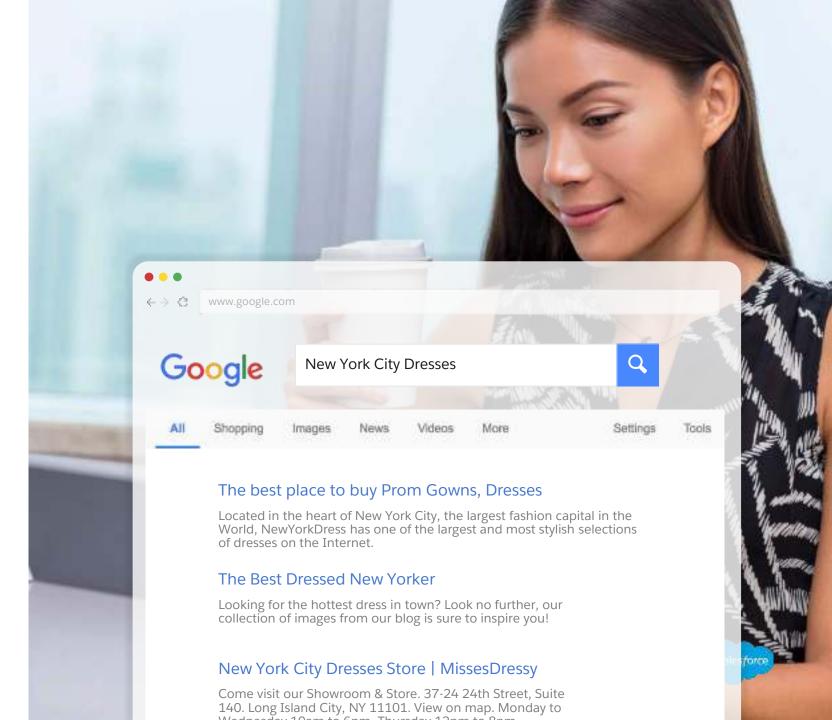












Xiu needs a new dress

She ends up on vogue where she starts to read a nice article talking about what to wear for a fancy night out in New York City!







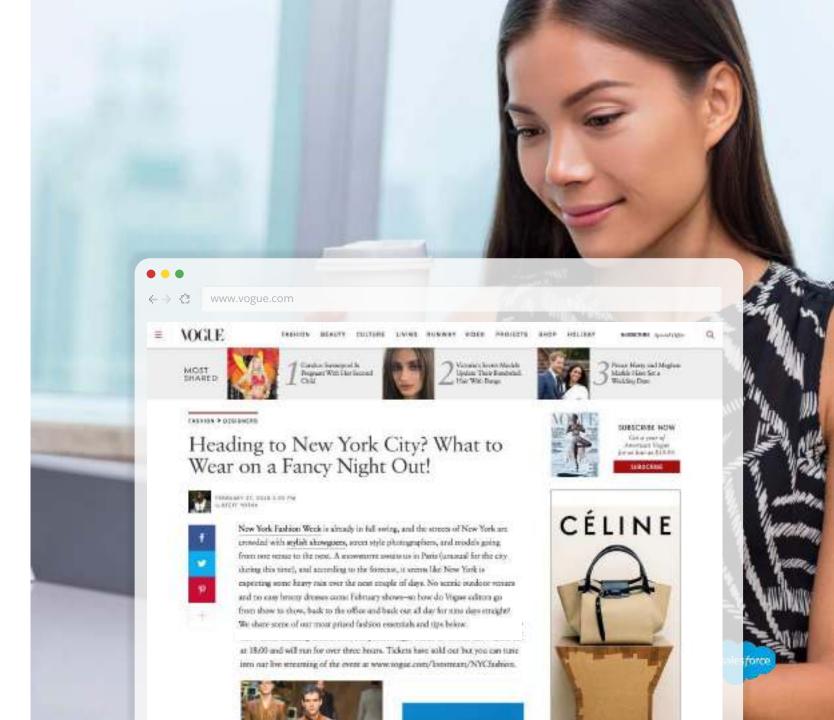












Xiu needs a new dress

Finally, Xiu decides to take to social media.

She asks her followers and friends if they have any suggestions with regards to dresses.



















Later in the office

On her lunch break, Xiu decides to visit the same blog post again on her mobile.

This time she notices a sponsored advertisement with a beautiful black tulle dress with bow.

For now she decides not to click, but goes back to social media to see if anyone has replied to her post









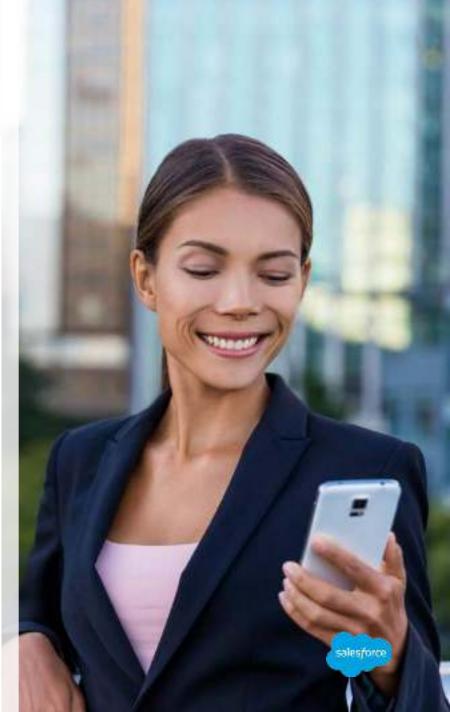












Later in the office

Back on twitter, Xiu notices another ad for Omni Fashion. This time she takes a proper look at the dress and she likes what she sees.

At this point, she clicks on the ad.





















Not your average site

After clicking on the ad, Xiu lands on a website that not just a normal site.

This is a smart website that knows exactly where she has come from and as a result of this, it's able to serve tailored content to suit what she is looking for.









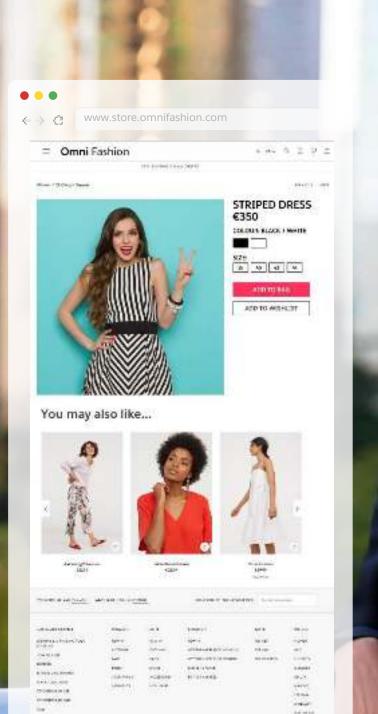
















Time to discuss.

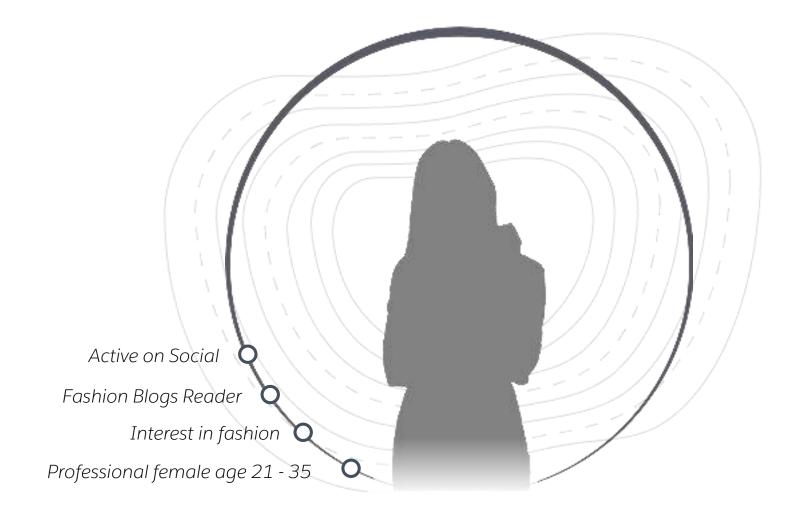
How was possible for Omni Fashion to get Xiu on its ecommerce website?

PERSONA **UNKNOWN**

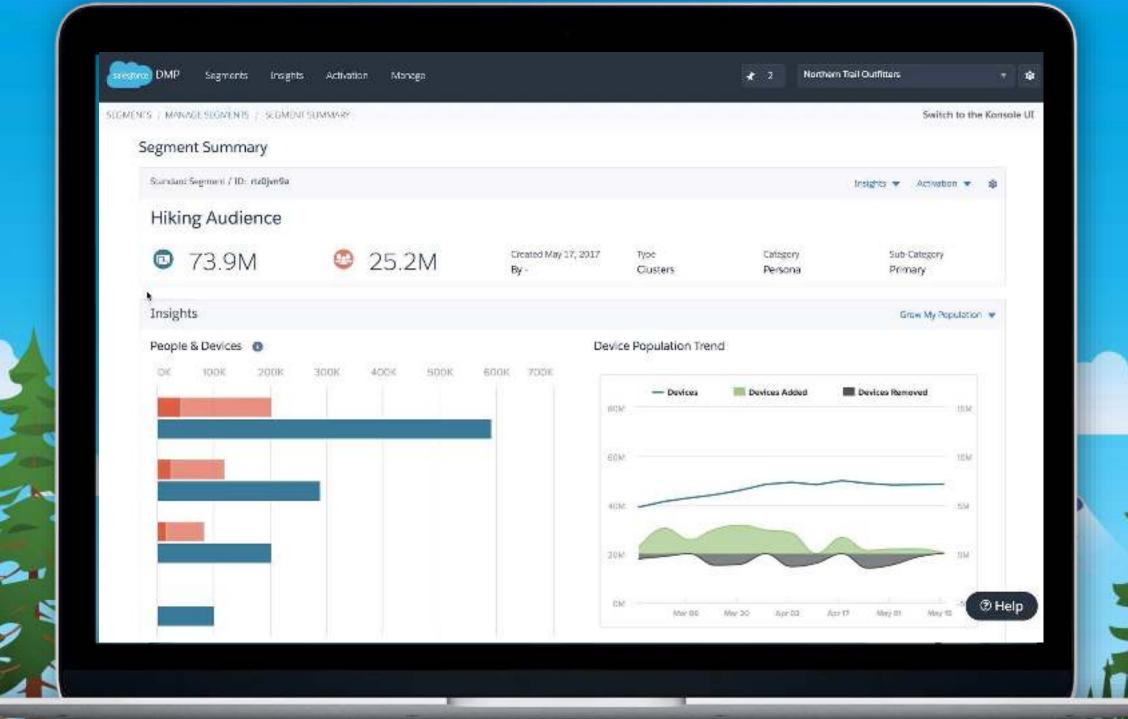




ANONYMOUS INTENDER









Customer Acquisition

9×

RETURN ON AD SPEND

seen by a Salesforce Customer using CRM data to find new customers using Facebook Lookalike Audiences.

47 HIGHER ENGAGEMENT RATES seen by customers using Advertising Studio

- ▲ Addressable/Realized Reach
- ▲ Customer Database Growth
- ▼ Cost Per Acquisition

Although she's mostly interested in dresses, Xiu browses other product pages to get a feel for what Omni Fashion has to offer.

She checks out bags, wallets and shoes.







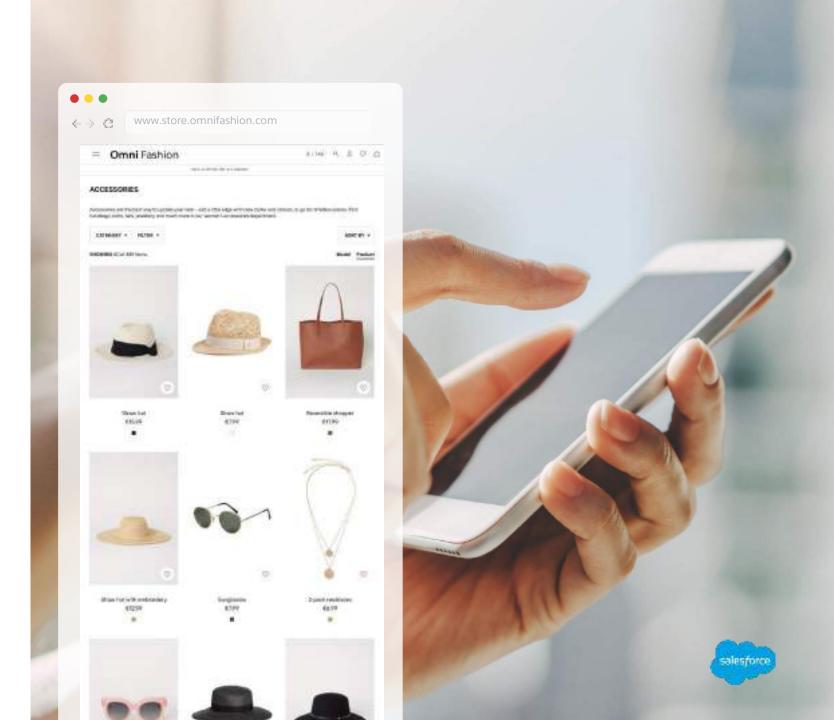












Although she's mostly interested in dresses, Xiu browses other product pages to get a feel for what Omni Fashion has to offer.

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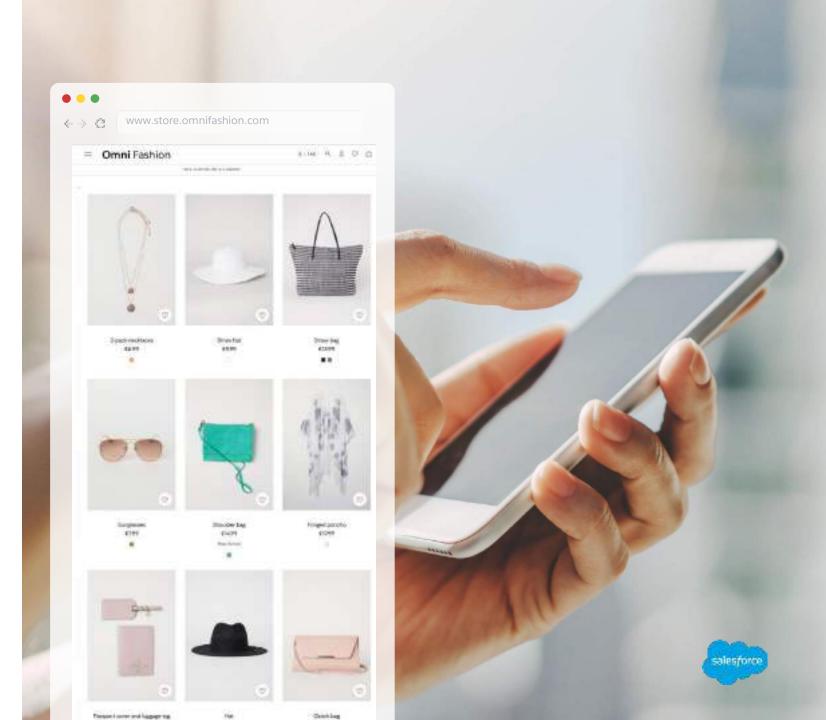












Xiu ends up back on the Women's Dresses product page and thinks she's ready to make her choice.

She likes the Striped Dress here and is about to add to her shopping cart.



















Xiu ends up back on the Women's Dresses product page and thinks she's ready to make her choice.

She likes the Striped Silk Dress here and is about to add to her shopping cart.

Xiu sees a personalised product recommendation for other items she might like







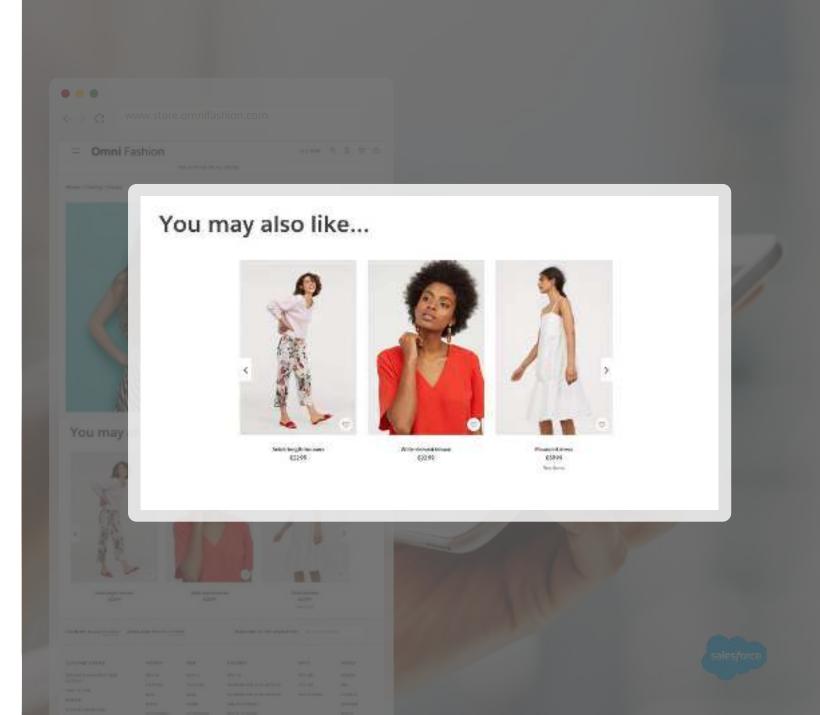












The "Striped Dress" really catches her eye, so this time, she chooses her size and adds it to her shopping cart.







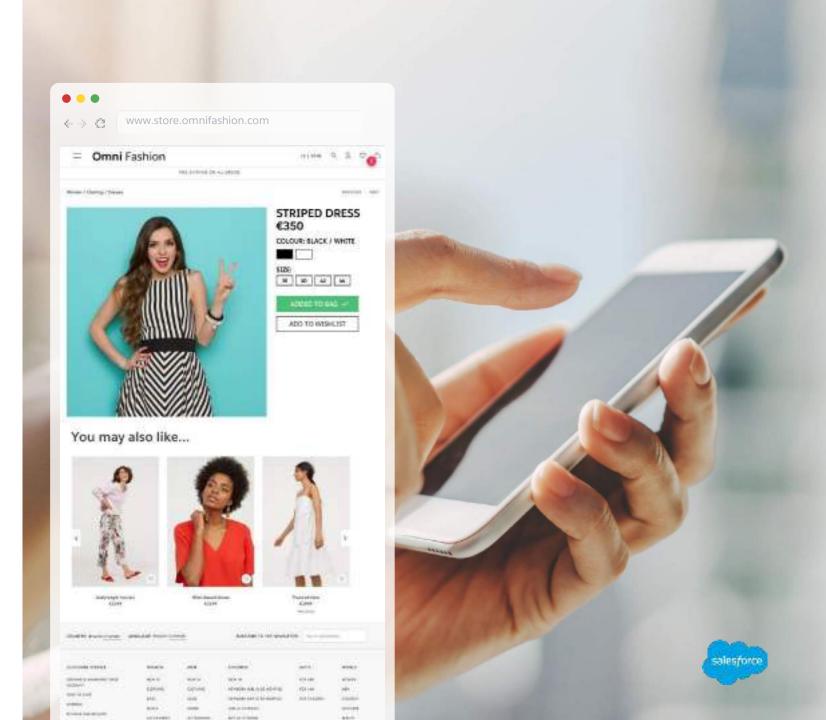












Xiu has added her dress to the cart and decides to proceed to check out.

As she is about to checkout, she is prompted to log in with her Facebook account.







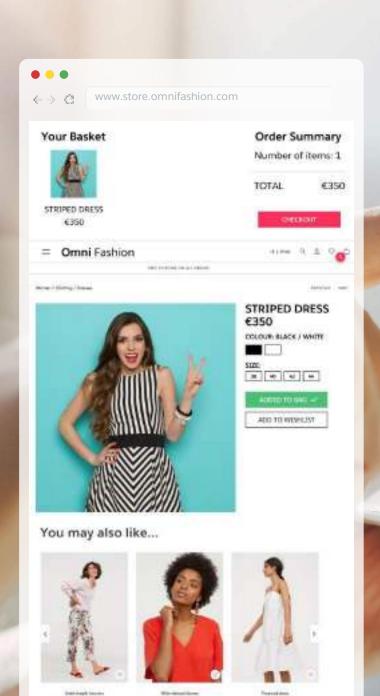


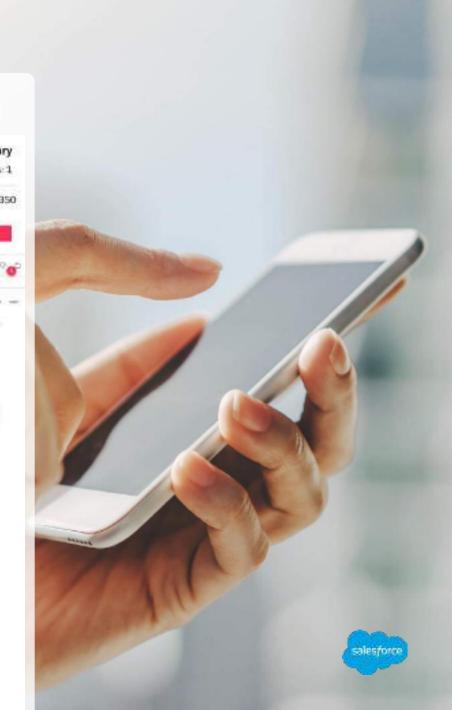












Xiu has added her dress to the cart and decides to proceed to check out.

As she is about to checkout, she is prompted to log in with her Facebook account.

Turns out she was already a customer









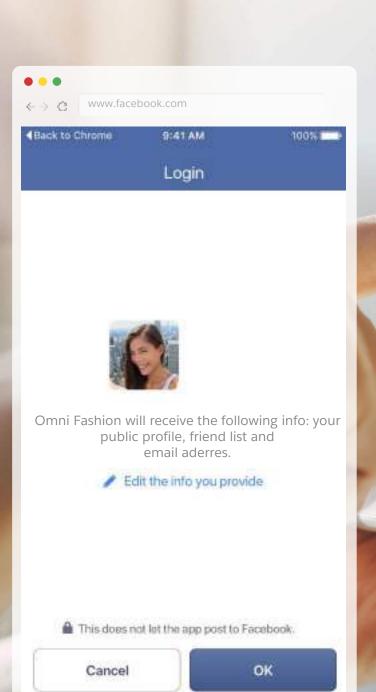


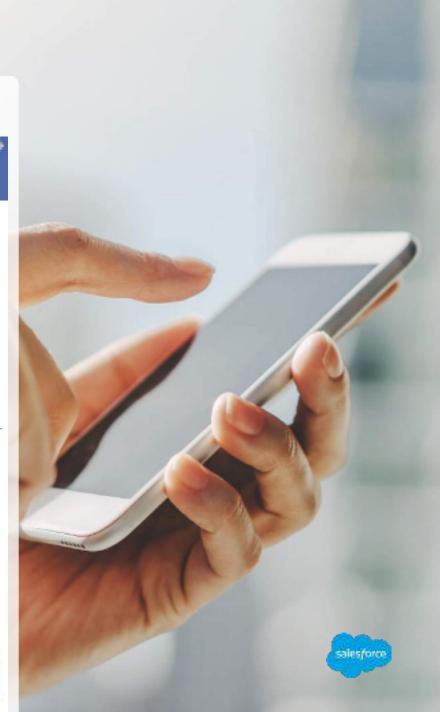












Xiu's luggage will be most certainly full, therefore she decides to take the option of Pick up in store.

She selects the boutique on Madison Avenue, conveniently located near her hotel







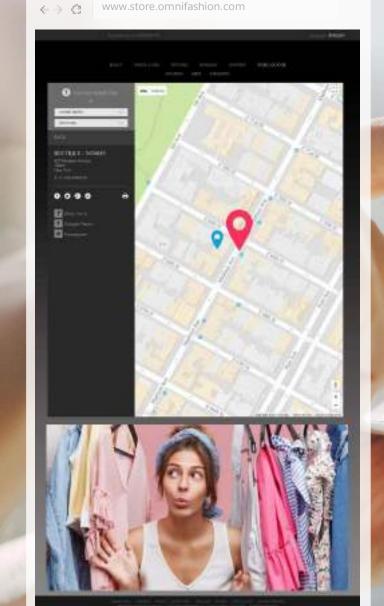














And because she is on her phone, Xiu can take advantage of ApplePay to complete her purchase.

This allows her credit card information to be automatically populated for her! So much easier than typing!







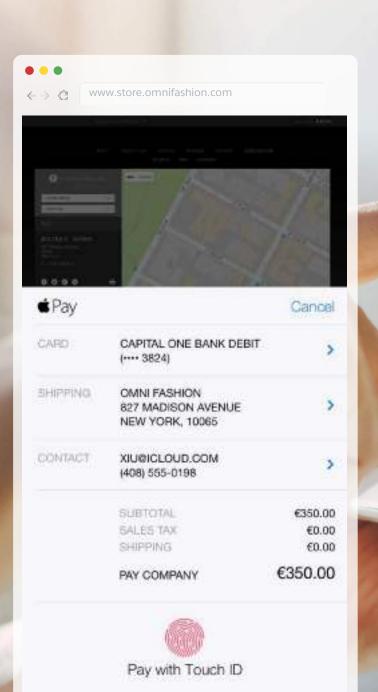


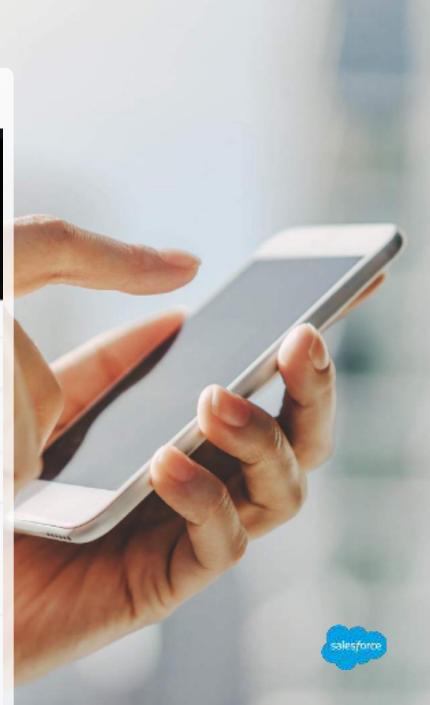












After her ApplePay purchase, Xiu receives an order confirmation email from Omni Fashion, so she knows everything was processed correctly.

It also includes details of where to pick up her order.







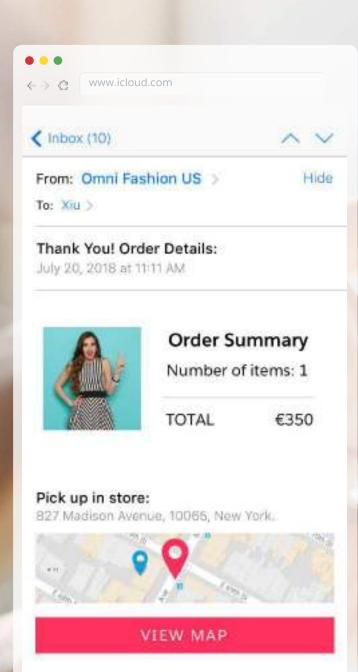


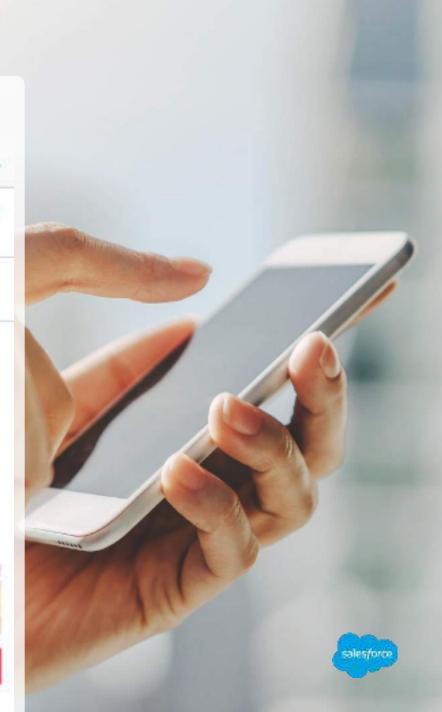












OMNIFASHION & SALESFORCE

PERSONA XIU





Coach is a Trailblazer





2.5M

Instagram
followers





Unified Commerce

25 INCREASED TRAFFIC VOLUME
SEO optimization, campaign management, dynamic promotions

INCREASED CONVERSION

Single view of the customer, personalization, distributed order management

INCREASED AOV

Guided navigation, product recommendation

TIME TO MARKET DECREASE

Multi site/language, mobile and social support integration

▲ Online Traffic

▲ Conversion Rate

▲ Average Order Value

▲ Cross sell / Upsell

▲ Speed to Market

Source: Salesforce customer's experience

While on a walk

After a day, Xiu is enjoying a brisk walk with her daughter.

She receives an email on her phone featuring things to do in NYC and relevant Omni Fashion content.

She really liked the tailored content and read some of the articles.







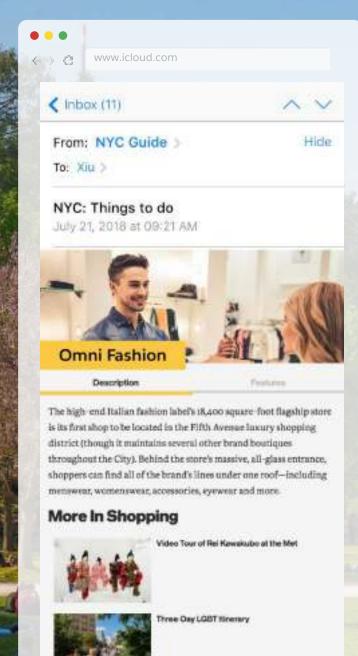














While on a walk

Later that day, Xiu finally gets an SMS to let her know that her dress will be ready soon in the Omni Fashion NYC boutique.

The SMS also asks a question



















Xiu, Maurizio and Yu are at the airport.

Xiu seems to be more excited about the surprise from Omni Fashion more than her trip!

While they are in the business lounge, Xiu asks her husband to take care of Yu - but Yu want's to go with her mom.



















Xiu gets a text from Omni Fashion reminder her to walk by the store and ask for the store manager Michelle.

She doesn't need a reminder... Xiu has been thinking about it all morning!



















Xiu and Yu walk by the store and Michelle is waiting for her.

Michelle, the store manager, knows a few things about Xiu. But one thing she didn't know was that she had a beautiful daughter - Yu!



















Michelle surprises Xiu and Yu, as every Omni Fashion advisor does and surprises them by giving them this brand new iPhone cover with Omni Fashion logo!



















Enriching Customer Profile

When they leave the store, Xiu's profile is enriched with important information.

She has a beautiful 4 year old daughter who is a fashionista!

She loved the iPhone cover in pink.



















Xiu gets a nice email while travelling in business class.

It thanked her for her visit to the store today. Within this email, there are some product recommendations for her.







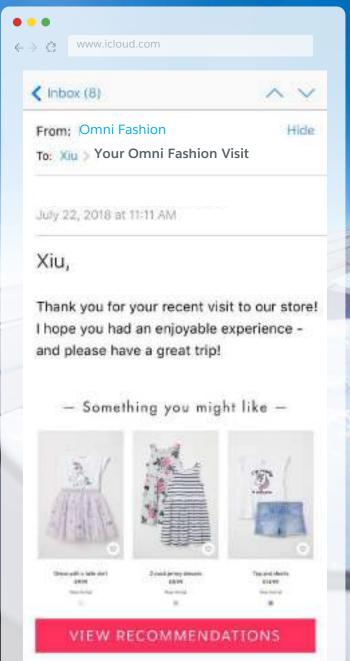














She is surprised to see a Omni Fashion children's collection. Xiu had no idea it existed!









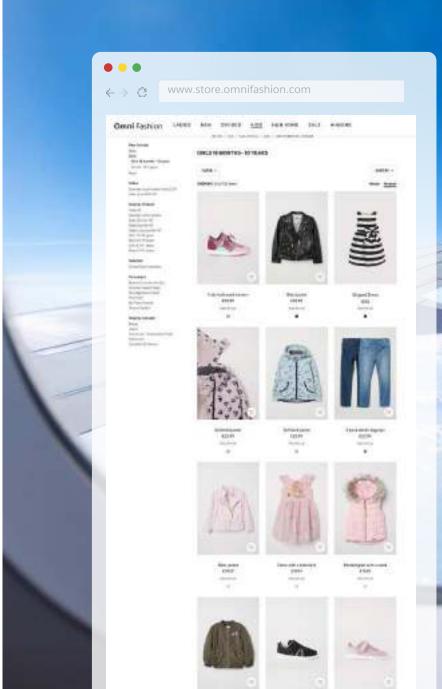














She immediately clicks on the mini version of the dress she has just bought and falls in love!









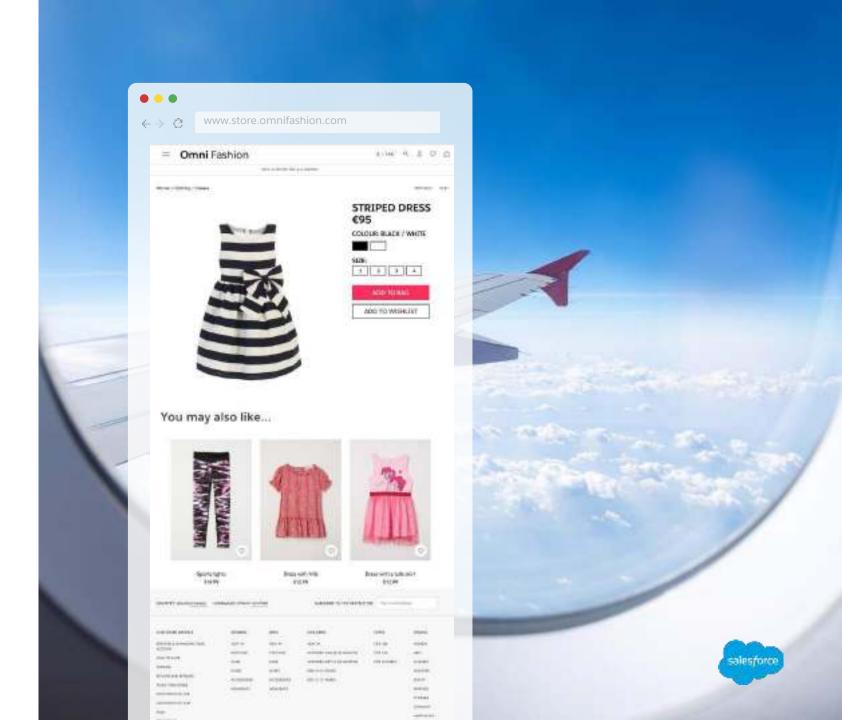












Wow, this is very interesting. After spending half an hour browsing the categories she becomes an expert.

Now she is very tired and falls asleep.









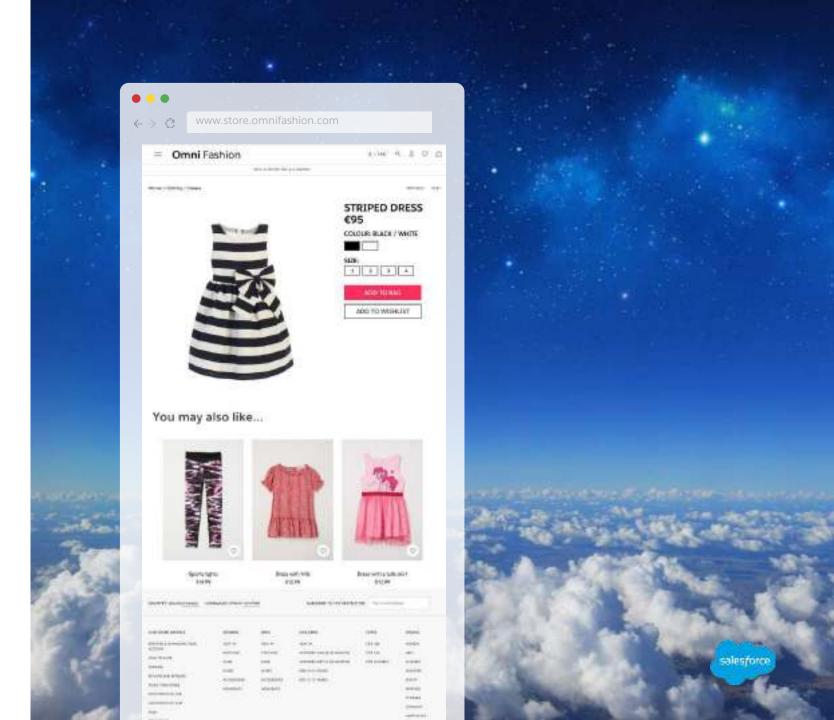










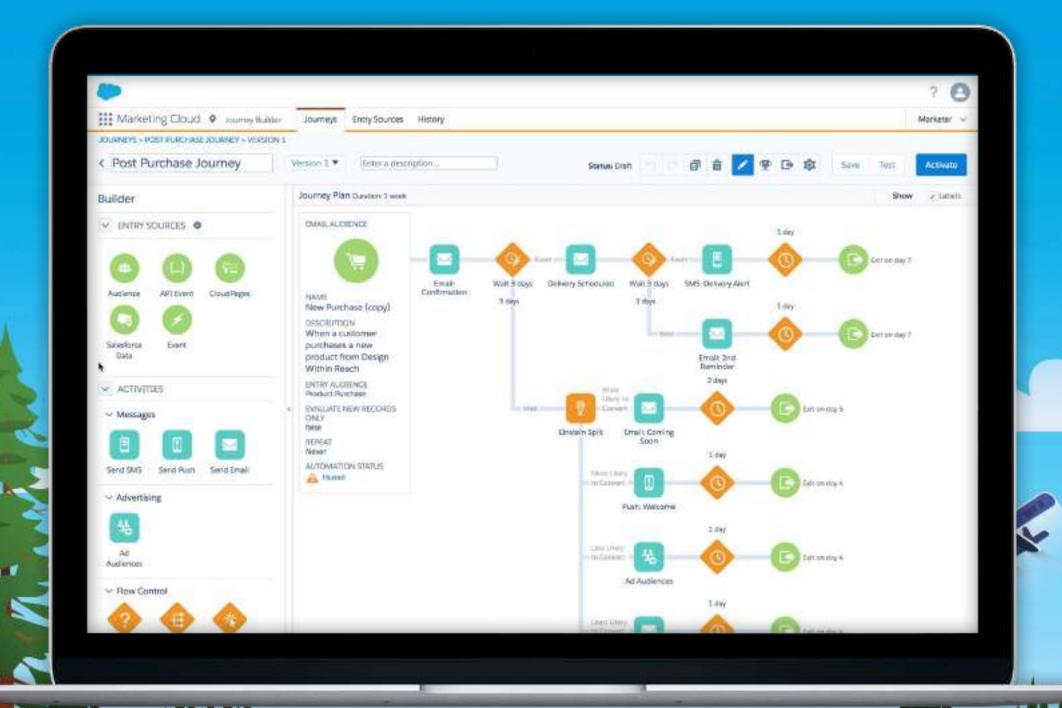


OMNIFASHION & SALESFORCE

PERSONA XIU









1:1 Engagement

OF CUSTOMER INTERACTIONS

happen during a multi-event, multi-channel journey.*

140 MORE SUBSCRIBERS
reached when coordinating email & ads, according to a Salesforce study

MORE LIKELY TO PURCHASE for email openers who also saw ads

- ▲ Online/In-Store Traffic
- ▲ Buyer Reach
- ▲ Customer Engagement
- ▲ Conversion Rates
- ▲ Average Order Value
- ▲ CSAT/NPS
- ▲ Speed to Market
- ▼ Inventory Holding Costs

* McKinsey & Company, Customer Journey Transformation, September 2013

In New York City

Today is a busy day with lots of things to do.

Xiu is enjoying the child minding service in the hotel. She suggests to Maurizio that Yu stays with the minder while they shop at the Omni Fashion store.



















In New York City

Xiu has decided that her husband needs a brand new suit for the Gala Dinner. She suggests a nice Omni Fashion suit...

Maurizio is reluctant to shop at Omni Fashion. But he wants to spend time with his wife.

They leave Yu with the child minder and make their way to the store.



















In the Boutique

Fortunately, the store is just five minutes walk from the hotel.



















In the **Boutique**

Xiu enters the store and Andy the store assistant is there waiting for her with a glass of champagne.

He signals to a runner to go grab her dress and directs Maurizio to another advisor that will take care of him.

Andy keeps talking to Xiu and asking her about her trip!



















Another **Surprise**

While they are waiting for the runner to bring out Xiu's dress, Andy shows her some items which are recommended for her.

Since we know she was looking at the mini version of her dress - Andy shows her this.

Xiu loves it! She has no doubt in her mind that she will buy this for her daughter.



















Another Surprise

When Xiu leaves the store - Andy now has much more information about her that he can use to enrich her customer profile.

This is useful information for the marketing team!



















Meanwhile with Maurizio

An Advisor walking with him showing the latest and the greatest for his style.

Maurizio is surprised to see so many things that he would wear.

He tried something but as his wife Xiu was so fast, he decides to leave.

The advisor simply ask for his phone number which he give to him.



















SMS Confirmation

When Xiu leaves the store, she gets an SMS notification from Omni Fashion.



















SMS Confirmation

When Xiu leaves the store, she gets an SMS notification from Omni Fashion.

Maurizio also receives an SMS, with a call to action.



















New Customer

Maurizio was impressed by the range of clothing in store and the experience.

While grabbing a coffee, he fills in the new customer form to improve his Omni Fashion experience.







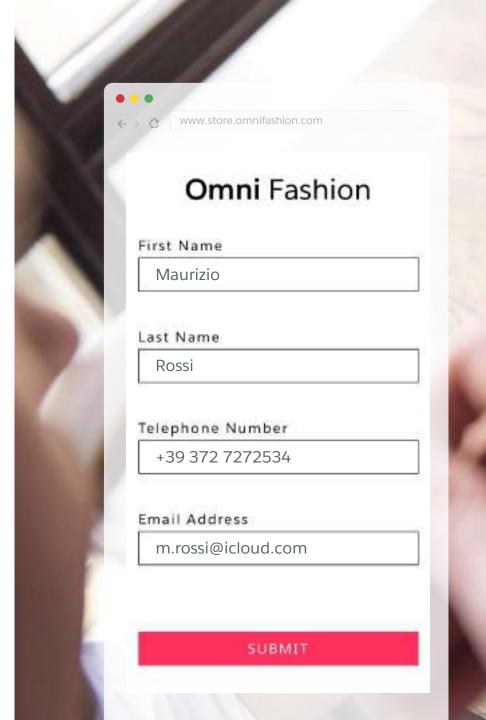












Back In The Room

Xiu is excited to let her beautiful daughter try on her new dress.

It's almost perfect... if only she could make it about 2cm shorter...





















Back In The Room

Xiu looks at her mobile, and remembers the previous SMS from Omni Fashion.

She begins to type and contacts Andy.



















Tailor Arrives In Room

The tailor arrives in the room and within minutes, the dress is fixed.

She does a stellar job and Xiu is so happy with the results!



















Rate Our Service

Once the tailor leaves, Omni Fashion text Xiu to see how her experience was.



















OMNIFASHION & SALESFORCE

PERSONA XIU





Clienteling & Employee Apps

Engage and empower everyone

Personalize in-store interactions with clienteling

Accelerate productivity with instant access to insights

Build custom, connected apps

SUITSUPPLY



PartyCity





Any Channel Service

Deliver faster, smarter shopper service

Engage across every channel

Transform service interactions to smart experiences with AI

Empower shoppers to find answers – fast





Connected In-store Experience

23 INFLUENCED & DRIVEN IN-STORE retail consumers who engage with relevant digital communications

73 CONVERT IN-STORE
when influenced with digital engagement**

- ▲ In-Store Traffic
- ▲ In-Store Customer Conversion & Order Value
- ▲ Store Associate Productivity

** The New Digital Divide, Retailers, shoppers, and the digital influence factor, Deloitte Development LLC 2014



Personalized Customer Experience

 $50-75^{\circ}$ Cheaper service channel sms over voice

PREFER TO SELF-SERVE before dealing with a service agent***

- ▲ Service Staff Productivity
- ▲ First Call Resolution
- ▲ Case Deflection
- ▲ CSAT/NPS/CES
- ▼ Avg Case Handle Time

*** HBR https://hbr.org/2017/01/kick-ass-customer-service

At The Dinner

Xiu and Yu are the center of attention at the Gala. Everyone is looking at them and talking about how beautiful they look!

The whole family gather to get a picture!





















At The Dinner

Xiu posts the picture to her Instagram account.

Omni Fashion responds, telling them how amazing they look! Omni Fashion have earned Xiu as a customer for life.





















HOLISTIC CUSTOMER JOURNEY

XIU & MAURIZIO



MARIO & ANDY STORE ASSOCIATE



ALYSSACUSTOMER SERVICE AGENT



UNAWARE AWARENESS PURCHASE ONLINE IN STORE SERVICE ADVOCACY







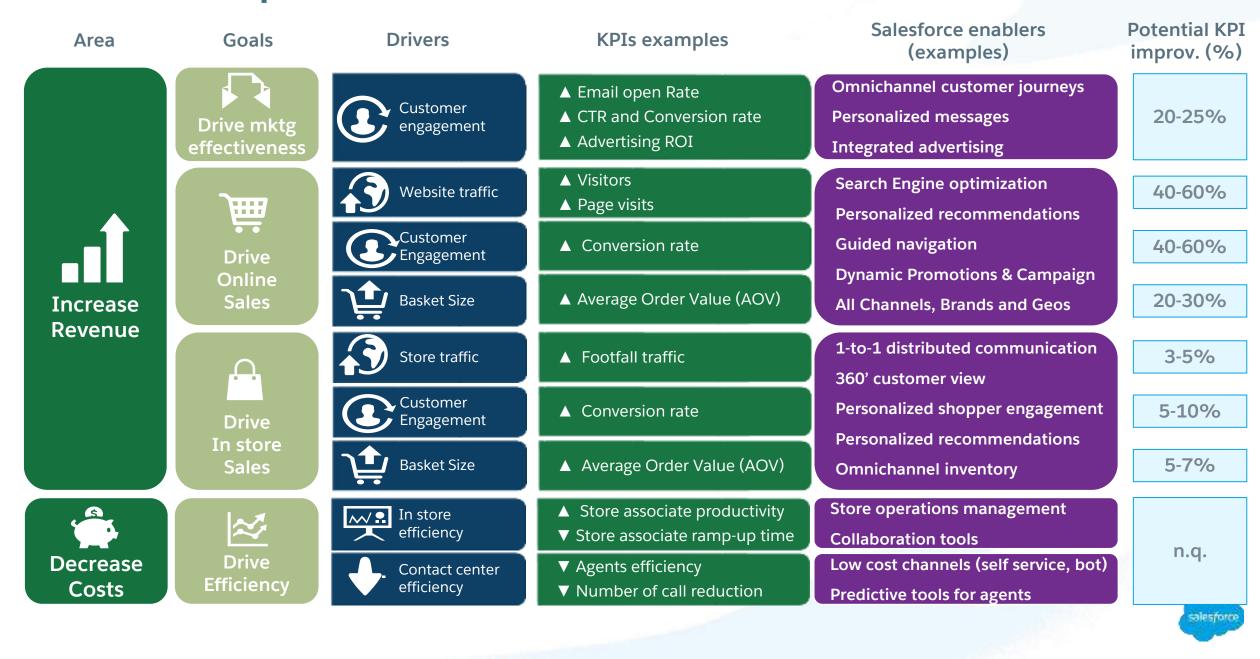


Vision to Value

THE PATH TO SHOPPER FIRST

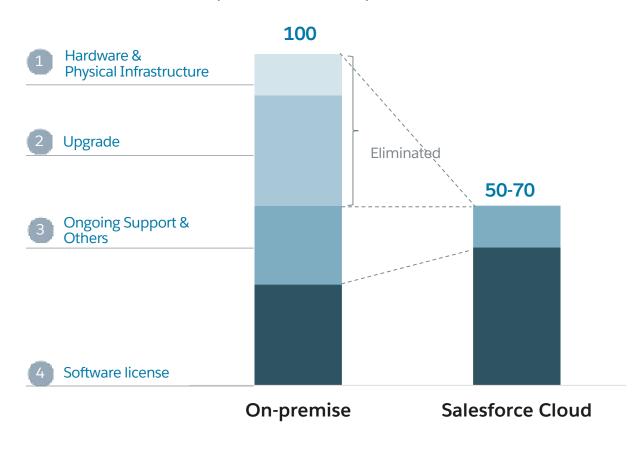
Mauro Tardito

Salesforce provides concrete benefits to our customers



Salesforce adoption can also enable strong savings on the running cost of CRM applications

5-Year TCO Cost Comparison [total on premise = 100]



Salesforce Cost Reduction Rationale

- Salesforce will not require the use of any existing on-premise virtualized hardware environment, eliminating costs related to maintaining servers and storage, data center facilities, and network (RAS, routers, etc)
- Three seamless, automatic upgrades each year with customization and integration performed by Salesforce, in comparison to the requirement of significant time and investment for upgrades on the On-Premise Siebel solution
- Reduction in required support hours driven by the elimination of infrastructure complexity, reducing costs in the area of resources, training, development, and governance efforts
- Avoid infrastructure license & hosting fees for databases, operating systems, security systems, business continuity, performance management; However, overall cost is slightly higher with Salesforce license premium



1) Average SFDC support structure = 1 Sys Admin: 2,000 users, 1 BA: 2,000 users, 1 Developer/OA: 3,000 users.

How we could make this specific for you: our approach

1-to-1 interviews with business owners

Design thinking workshop





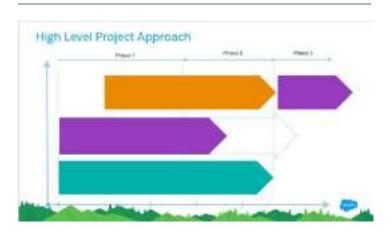


The deliverables - that can be adapted to your needs

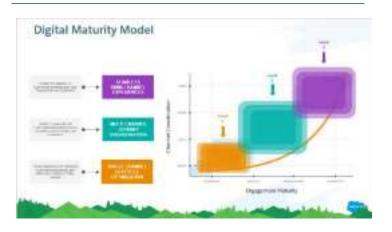
Personalized holodeck



Roadmap



Digital maturity model



Business case







